

IT 认证电子书



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Exam : Scrum Master Certified

Title : Scrum Master Certified

Version : DEMO

1.All of the following statements about Risk Communications are true, EXCEPT:

- A. The Stakeholders should be continuously informed about risks, including the potential impact of these risks and the plans for responding to each risk.
- B. The Scrum Team may also discuss specific risks related to their Tasks with the Product Owner during Daily Standup Meetings.
- C. The Product Owner is responsible for the prioritization of risks and for communicating the prioritized list to the Scrum Team.
- D. Information related to risks is maintained and updated through the Risk Burndown Chart.

Answer: B

Explanation:

Because stakeholders have an interest in the project, it is important to communicate with them regarding risks. Information provided to stakeholders related to risk should include potential impact and the plans for responding to each risk. This communication is on-going and should occur in parallel with the four sequential steps discussed thus far—risk identification, assessment, prioritization and mitigation. The Scrum Team may also discuss specific risks related to their Tasks with the Scrum Master during Daily Standup Meetings. The Product Owner is responsible for the prioritization of risks and for communicating the prioritized list to the Scrum Team. An important tool which can be used for communicating information related to risks is the Risk Burndown Chart.

Reference: <http://blog.scrumstudy.com/risk-management-in-scrum/>

2.A town has begun a project that involves keeping track of the buses traveling on the roads of the town. Which of the following is NOT a characteristic of this project if it is managed according to Scrum Framework?

- A. Detailed upfront planning will be done to ensure that risks are identified early on.
- B. The team working on this project will meet every day for 15 minutes to list impediments to completing their tasks.
- C. The Product Owner will prioritize the tasks that deliver maximum business value.
- D. The customer does not have to be able to define very concrete requirements early on.

Answer: B

3.The Chief Scrum Master facilitates the Scrum of Scrums Meeting.

Which of the following statements about a Scrum of Scrums Meeting is true?

- A. This meeting can be conducted at any time without any pre-determined intervals.
- B. This meeting can be scaled up.
- C. This meeting is always time-boxed.
- D. This meeting is relevant only for high-investment projects.

Answer: B

Explanation:

Reference:

<https://www.smartsheet.com/blog/5-stages-creating-successful-scrum-scrums#the-importance-of-project-management-soft-skills-in-scrum-of-scrums>

4.The senior management of a multi-national company undertakes turnkey projects. To provide better value to customers, the senior management wants to implement Scrum in the organization.

Which of the following is NOT a Scrum principle that can be used as a selling point to illustrate the benefits of Scrum to customers?

- A. Self-organization.
- B. Collaboration.
- C. Value-based Prioritization.
- D. Theoretical process control.

Answer: D

Explanation:

Reference: <http://blog.scrumstudy.com/6-main-principles-of-scrum-methodology/>

5. The Chief Scrum Master plays an important role during the Retrospect Project process. By being a part of the Retrospect Project Meeting, he/she provides valuable inputs mainly to identify, document, and internalize the lessons learned during the process.

What is an output of this process?

- A. Agreed Actionable Improvements.
- B. Agreed Actionable Schedule.
- C. Agreed Actionable Lessons.
- D. Agreed Actionable Objectives.

Answer: A

Explanation:

Reference: <http://blog.scrumstudy.com/retrospect-scrum-project-the-lessons-to-be-learnt/>